

Appendix C: Capital Programme – December 2025 (Q3)

Capital Scheme	2025/26 Original Budget	Latest 2025/26 Budget	Profiled Budget 31/12/2025	Spend to 31/12/2025	2025/26 Budget Remaining	2025/26 Forecast Variance			
						Forecast Variance	Variance due to Slippage	Over / Under Spend	2025/26 Outturn Forecast
	£	£	£	£	£	£	£	£	£
General Fund Capital Programme									
Community & Citizen Services Directorate									
Community & Citizen Services Projects									
Upgrade Existing Tennis Courts	-	20,431	15,323	(20,833)	41,265	-	-	-	20,431
Rose Hill Community Centre - Parking Management	-	10,000	7,500	-	10,000	-	-	-	10,000
Levs Youth Hub	-	727,780	554,703	609,962	117,818	(26,604)	(26,604)	-	701,176
Leisure Invest to Save - Leisure Contract	-	1,013,437	779,501	348,488	664,949	(100,000)	(100,000)	-	913,437
Solar PV & LEDs - Barton LC (Sport England funded)	-	4,627	3,559	3,971	656	-	-	-	4,627
Rose Hill CC Gym Equipment	-	80,000	60,000	-	80,000	-	-	-	80,000
Cuttleslowe Café - Feasibility	-	10,000	7,500	-	10,000	-	-	-	10,000
Community Centres Review - Feasibility	-	25,000	18,750	558	24,442	-	-	-	25,000
East Oxford Community Centre	2,124,657	2,550,000	1,909,242	2,312,894	237,106	-	-	-	2,550,000
Street Sports Lighting Upgrade	-	0	19	-	0	-	-	-	0
Community & Citizen Services Projects Total	2,124,657	4,441,275	3,356,098	3,255,039	1,186,236	(126,604)	(126,604)	-	4,314,671
Community Safety Projects									
CCTV Camera & Infrastructure upgrade	-	80,000	60,000	11,015	68,985	-	-	-	80,000
Community Safety Projects Total	-	80,000	60,000	11,015	68,985	-	-	-	80,000
Housing Services Projects									
Replace or refurbish Lifts	-	140,000	105,452	60,210	79,790	30,000	30,000	-	170,000
Floyds Row Refurbishment	-	36,044	27,961	-	36,044	-	-	-	36,044
National Homelessness Property Fund	-	476,298	366,383	-	476,298	(0)	(0)	-	476,298
Roken House	-	65,411	49,059	53,872	11,539	-	-	-	65,411
Housing Services Projects Total	-	717,753	548,854	114,083	603,670	30,000	30,000	-	747,753
Information & Technology Projects									
ICT Software and Licences	245,000	245,000	183,750	420,833	(175,833)	175,833	-	175,833	420,833
CRM Lagan Replacement	-	29,659	22,244	107,312	(77,653)	39,582	39,582	-	69,241
End-Point Devices (Desktops/Laptops)	500,000	612,457	459,343	426,963	185,494	(82,457)	(82,457)	-	530,000
Telephony Device Refresh	210,000	132,290	99,218	39,531	92,759	(92,290)	(92,290)	-	40,000
Capitalised ICT Projects	163,200	85,247	63,935	522,513	(437,266)	-	-	-	85,247
ICT - QL Exploitation Programme	78,000	105,183	79,897	68,401	36,782	580	580	-	105,763
ICT - Replacement of IKEN - L&G case management system	-	19,290	14,467	-	19,290	-	-	-	19,290
ICT - Refresh of content and taxonomy of the Council Website	-	23,386	17,539	-	23,386	-	-	-	23,386
Third-party consultancy for Azure Active Directory and @W renewal or replacement	-	709,334	532,001	420,519	288,815	(0)	(0)	-	709,334
Cyber security monitoring and response service	-	75,000	56,250	10,800	64,200	-	-	-	75,000
Upgrade/replace Kirona DRS (this is an ODS system)	-	93,326	69,995	29,515	63,812	-	-	-	93,326
Windows security server upgrades	-	-	-	3,742	(3,742)	3,745	-	3,745	3,745
Migration of Mod.gov	25,000	25,000	18,750	-	25,000	-	-	-	25,000
Migration of SCC to cloud hosted alternatives	500,000	-	-	9,913	(9,913)	0	0	-	0
Replacement of Uniform IDOX (additional funding)	-	-	-	13,393	(13,393)	-	-	-	0
Online forms development (2x resources to accelerate)	160,000	160,920	120,690	-	160,920	(160,920)	(160,920)	-	0
Civica Midcall Telephone Payment System	30,000	30,000	22,500	-	30,000	-	-	-	30,000
02 Mobile Telephony Services	30,000	30,000	22,500	530	29,470	-	-	-	30,000
Jaadu CMS	60,000	60,000	45,000	-	60,000	-	-	-	60,000
ArcGIS	150,000	150,000	112,500	15,327	134,673	-	-	-	150,000
Class Affinity	75,000	75,000	56,250	73,251	1,749	(2,000)	(2,000)	-	73,000
Gov Delivery	50,000	50,000	37,500	22,375	27,625	-	-	-	50,000
Ricoh	50,000	50,000	37,500	38,750	11,250	-	-	-	50,000
Academy	10,000	10,000	7,500	-	10,000	-	-	-	10,000
Analyse Pro	10,000	10,000	7,500	-	10,000	-	-	-	10,000
Codeman Energy Module	10,000	10,000	7,500	-	10,000	-	-	-	10,000
Codeman Recycling	10,000	10,000	7,500	-	10,000	-	-	-	10,000
QLVersaa	350,000	350,000	262,500	212,374	137,626	5,741	-	5,741	355,741
Manage Engine	10,000	10,000	7,500	-	10,000	-	-	-	10,000
Civica Pay	100,000	100,000	75,000	-	100,000	-	-	-	100,000
UIPath (RPA)	75,000	75,000	56,250	36,330	38,671	-	-	-	75,000
Metric Car Parks	25,000	25,000	18,750	33,763	(8,763)	8,762	8,762	-	33,762
Northgate Housing	10,000	10,000	7,500	14,000	(4,000)	-	-	-	10,000
Penalty Notice System	-	-	-	-	-	-	-	-	0
Information & Technology Projects Total	2,936,200	3,424,542	2,569,417	2,601,132	823,410	(103,386)	(288,705)	185,319	3,321,156
City & Citizens Services Directorate Total	5,060,857	8,663,570	6,534,369	5,981,269	2,682,301	(199,990)	(385,309)	185,319	8,463,580

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	£	£	£	£	£	£	£	£	£
General Fund Capital Programme									
PLACE Directorate									
Corporate Property Projects									
Blackbird Leys LC Improvements	-	-	-	8,715	(8,715)	-	-	-	0
Conversion of stored water system to mains at	-	130,000	100,000	34,780	95,220	-	-	-	130,000
Leisure infrastructure life cycle investment (dilapps)	560,000	1,167,834	887,414	1,318,697	(150,863)	(329,607)	(329,607)	-	838,227
Leisure Centre Capital Works & Replacements	200,000	193,278	145,516	3,296	189,982	(173,278)	(173,278)	-	20,000
Community Centres Capital Works & Replacements	-	71,116	53,337	106,715	(35,599)	20,947	-	20,947	92,063
Hinksey Splash	200,000	32,163	20,698	234,431	(202,268)	-	-	-	32,163
Planned Building Improvements	750,000	1,621,865	1,216,398	235,036	1,386,829	-	-	-	1,621,865
Community Centres	-	-	-	4,789	(4,789)	-	-	-	0
Jericho Community Centre	200,000	200,000	150,000	2,424	197,576	-	-	-	200,000
Cave Street Development (Standingford House)	-	42,520	31,890	(76,989)	119,510	(42,520)	(42,520)	-	0
Gloucester Green Car Park (H&S)	-	319,469	239,602	287	319,183	-	-	-	319,469
Capital Works at Covered Market	888,453	1,037,672	794,851	130	1,037,542	(1,037,542)	(1,037,542)	-	130
Old Gas Works Bridges	-	391,825	295,374	44,582	347,244	-	-	-	391,825
Regeneration Property	-	3,402	2,552	-	3,402	-	-	-	3,402
Port Meadow Moorings	-	22,990	18,339	5,885	17,105	(6,115)	(6,115)	-	16,875
Asset Surveys	250,000	274,526	206,852	4,408	270,119	(267,026)	(267,026)	-	7,500
Town Hall Options	-	280,363	210,658	12,584	267,779	(260,000)	(260,000)	-	20,363
New Burial Space	1,323,000	347,636	263,708	100,016	247,620	-	-	-	347,636
Enabling works - Decarbonisation Project	638,576	638,576	478,932	-	638,576	-	-	-	638,576
Stock condition surveys (including bridge works)	300,000	129,009	102,422	-	129,009	103,160	103,160	-	232,169
Town Hall Relocation	-	560,220	428,319	33,982	526,238	(492,220)	(492,220)	-	68,000
Repairs to 2-4 Gloucester Street and 24-26 George St	-	103,160	77,370	100,251	2,909	-	-	-	103,160
Tumbling Bay Embankment Works	250,000	331,014	248,476	323,400	7,614	-	-	-	331,014
Hinksey Pool Liner Replacement	-	18,385	14,142	-	18,385	-	-	-	18,385
Bus Shelters	-	-	(5)	43	(43)	43	-	43	43
HSBC Options	-	827	827	135	(135)	-	-	-	0
Covered Market masterplan and enabling works	589,820	495,756	374,952	326,449	169,307	-	-	-	495,756
Waterways - Condition Survey / Long Bridges	-	9,239	6,929	25,878	(16,639)	-	-	-	9,239
Works Town Hall	1,000,000	1,231,452	923,789	568,374	663,078	(341,202)	(341,202)	-	890,250
Redbridge Masterplan	-	114,001	87,153	102,307	11,694	-	-	-	114,001
Floyds Row (Feasibility 2024)	-	24,252	18,631	8,195	16,057	-	-	-	24,252
TH Archive Scanning Project	-	335,183	263,589	141,685	193,498	(100,000)	(100,000)	-	235,183
Network infrastructure installations (utilities, Comms)	40,000	54,749	41,831	11,701	43,049	-	-	-	54,749
Waterways Investment	500,000	377,326	282,994	6,045	371,281	(282,326)	(282,326)	-	95,000
Stone walls & Railing programme	-	21,870	17,556	52,014	(30,145)	24,880	-	24,880	46,749
Broad street roofing & Facade project	500,000	355,640	270,384	6,355	349,285	(325,640)	(325,640)	-	30,000
Fire Risk Assessment programme works	-	-	-	78,515	(78,515)	-	-	-	0
Bridge investment work	300,000	45,000	41,076	5,803	39,197	(7,400)	(7,400)	-	37,600
M&E Capital budget to fund capital replacement of	-	72,315	52,410	16,000	56,315	-	-	-	72,315
42&46a George St - Feasibility	-	22,424	16,818	277	22,147	(10,424)	(10,424)	-	12,000
Regeneration Property Purchase/Odeon	9,880,657	31,500	27,702	25,831	5,669	-	-	-	31,500
Redbridge Paddock Moorings - Feasibility	-	75,000	56,250	-	75,000	-	-	-	75,000
City Centre Income Strip - Feasibility	-	20,000	15,000	-	20,000	-	-	-	20,000
Covered Market Units Split - Feasibility	-	16,000	12,000	-	16,000	-	-	-	16,000
ICT - Asset Management System	300,000	175,000	133,776	550	174,450	-	-	-	175,000
General Fund Capital Reserve (SCS works & Energy)	500,000	900,000	683,654	-	900,000	(700,000)	(700,000)	-	200,000
Corporate Property Projects Total	19,170,506	12,293,732	9,314,169	3,873,574	8,420,158	(4,226,272)	(4,272,141)	45,869	8,067,459
Economy, Regeneration & Sustainability									
City Wide Cycling Infrastructure Contribution	173,681	40,000	30,625	23,957	16,043	-	-	-	40,000
R & D Feasibility Fund	500,000	122,095	91,571	-	122,095	-	-	-	122,095
Seacourt Park & Ride Extension	-	10,000	7,500	5,222	4,778	-	-	-	10,000
1-3 George Street	700,000	710,404	535,433	(33,798)	744,203	-	-	-	710,404
Future Options for City Centre Land (Odeon)	-	-	836	531	(531)	-	-	-	0
Diamond Place Redevelopment	74,770	15,000	11,370	12,233	2,767	-	-	-	15,000
Osney Mead Path Works (HIF)	-	423,746	317,810	2,398	421,348	-	-	-	423,746
Oxford Ice Rink Development	-	153,804	115,353	85,646	68,188	-	-	-	153,804
Oxford Station Feasibility	-	17,357	13,467	19,021	(1,664)	1,452	-	1,452	18,809
Osney Bridge (Growth Deal)	-	1,832,622	1,498,937	537,555	1,295,067	-	-	-	1,832,622
City Cycle Schemes (Growth Deal)	-	34,959	33,898	18,020	16,939	-	-	-	34,959
City Centre Restart (CIL Funded)	-	39,076	29,307	-	39,076	-	-	-	39,076
Greenways Cycling Project	-	15,514	11,636	16,252	(738)	-	-	-	15,514
CIL Feasibility	-	43,350	32,513	-	43,350	-	-	-	43,350
Meanwhile In Oxfordshire	-	79,948	61,544	-	79,948	-	-	-	79,948
Coach Parking Feasibility	-	19,848	14,886	-	19,848	-	-	-	19,848
City Centre Public Realm (Kiosks Project)	-	(6,711)	(4,264)	(6,064)	(647)	-	-	-	(6,711)
St Michael's Street Levelling Works	-	253,729	193,293	322,886	(69,156)	122,201	122,201	-	375,930
Ice Rink Car Parking	130,000	2,000	1,500	132	1,868	(1,500)	(1,500)	-	500
Oxford Flood Alleviation HIF Contribution	-	(0)	83,654	-	(0)	0	0	-	0
Cowley Branch Line Full Business Case	653,350	110,074	72,069	49,659	60,415	-	-	-	110,074
Templars Square (GF Element)	100,000	96,366	72,275	1,976	94,390	-	-	-	96,366
Bury Knowle House	-	41,000	30,750	-	41,000	-	-	-	41,000
Union Street Car Park	-	86,337	65,801	88,541	(2,204)	10,000	10,000	-	96,337
Magdalen Woods Pathway	-	58,200	43,650	112,683	(54,483)	-	-	-	58,200
Council Chamber upgrade - Feasibility	-	30,500	22,875	8,574	21,927	-	-	-	30,500
Southern Quarter - Feasibility	-	110,000	82,500	-	110,000	-	-	-	110,000
Oxford and Abingdon Flood Alleviation Scheme	250,000	249,038	186,778	4,947	244,091	(235,053)	(235,053)	-	13,984
Go Ultra Low Oxford - On Street	-	494,706	371,030	478	494,228	-	-	-	494,706
Go Ultra Low Oxford - Taxis	-	20,213	15,160	1,380	18,833	(902)	(902)	-	19,311
Decarbonisation Fund - OCC element	-	105,142	78,857	1,125	104,017	-	-	-	105,142
Biodiversity Net Gain (Feasibility)	-	48,000	37,058	10,429	37,571	(35,500)	(35,500)	-	12,500
Blackbird Leys Regeneration (GF Element)	4,866,000	930,000	676,615	182,953	747,047	(240,000)	(240,000)	-	690,000
UK Shared Prosperity Fund Investment Plan	-	371,817	278,863	-	371,817	(122,201)	(122,201)	-	249,616
Brownfield Land Release Fund (BLRF)	-	169,693	127,269	109,781	59,912	-	-	-	169,693
Depot Rationalisation	-	16,711	12,533	-	16,711	-	-	-	16,711
Economy, Regeneration & Sustainability Total	7,447,801	6,744,538	5,254,949	1,576,487	5,168,051	(501,503)	(502,956)	1,452	6,243,035

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